



## Evaluating the circular economy for sanitation: Findings from a multi-case approach

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# 1 Evaluating the Circular Economy for Sanitation: Findings from a Multi- 2 case study

## 3 Abstract

4 Addressing the lack of sanitation globally is a major global challenge with 700 million people  
5 still practicing open defecation. Circular Economy (CE) in the context of sanitation focuses  
6 on the whole sanitation chain which includes the provision of toilets, the collection of waste,  
7 treatment and transformation into sanitation-derived products including fertiliser, fuel and  
8 clean water. After a qualitative study from five case studies across India, covering different  
9 treatment technologies, waste-derived products, markets and contexts; this research  
10 identifies the main barriers and enablers for circular sanitation business models to succeed.  
11 A framework assessing the technical and social system changes required to enable circular  
12 sanitation models was derived from the case studies. Some of these changes can be  
13 achieved with increased enforcement, policies and subsidies for fertilisers, and integration of  
14 sanitation with other waste streams to increase its viability. Major changes such as the  
15 cultural norms around re-use, demographic shifts and soil depletion would be outside the  
16 scope of a single project, policy or planning initiative. The move to CE sanitation may still be  
17 desirable from a policy perspective but we argue that shifting to CE models should not be  
18 seen as a panacea that can solve the global sanitation crisis. Delivering the public good of  
19 safe sanitation services for all, whether circular or not, will continue to be a difficult task.



## 21 1. Introduction

22 Providing safe sanitation in the developing world is still a major global challenge, with 61% of  
23 the global population lacking safely managed sanitation services (WHO and UNICEF, 2017).  
24 By 2030, 5 billion people are expected to be served by onsite sanitation (WHO and UNICEF,  
25 2017), defined as systems where the excreta is stored on the plot they are generated on  
26 such as pit latrines or septic tanks (Tilley *et al.*, 2008). However, waste management and  
27 safe disposal is still a challenge as treatment plants that deal with the resultant waste often  
28 fail after construction due to lack of finance for operations (Strande, Ronteltap and  
29 Brdjanovic, 2014). At the same time, there is an increasing pressure on existing resources  
30 used in linear modes of production (Ellen Macarthur Foundation, 2014). Looking at these  
31 issues, sanitation waste is both an environmental challenge and a resource opportunity.  
32 Conventional sanitation systems often dispose large loads of nutrients into water bodies  
33 which cause eutrophication (Wang *et al.*, 2017) and global wastewater has enough nutrients  
34 to replace 50 million tonnes of fertiliser (CGIAR, 2013), which represents a significant  
35 proportion of the estimated 292.429 million tonnes consumed globally in 2019 (FAO, 2019).  
36 Besides, several other resources can be recovered from adopting the circular economy (CE)  
37 for sanitation: water, energy, animal-feed and data (Diener *et al.*, 2014; Rao *et al.*, 2016).  
38 Examples of waste re-use that have been recommended for India include organic compost,  
39 black soldier fly for animal feed, electricity and solid fuel, biogas fuel for transport, fish, liquid  
40 fuels and water (Toilet Board Coalition, 2017).

41 Various studies cite the technological potential of CE to provide new revenue streams that  
42 could transform sanitation systems (Diener *et al.*, 2014; Ddiba, 2016). These papers often  
43 take a quantitative theoretical approach to valuing the potential of CE for sanitation. There  
44 are limited studies looking at whether this can be achieved in practice. In a review of the  
45 current literature, the economic impact of CE principles had little potential to subsidize  
46 upstream sanitation services (Mallory, Holm and Parker, UNDER REVIEW, 2020). The main  
47 determinants of the value of CE for sanitation identified in the review were: volume of waste

48 collected, integration of faecal sludge (FS) with other waste streams, enabling policies and  
49 subsidies, and marketing. A number of technical, social and political transformations would  
50 need to take place to make CE for sanitation a business that could drive the sanitation  
51 service chain.

52 Technically, businesses often struggle to collect sufficient waste to make their model of re-  
53 use viable, and large increases in financial viability can be achieved by increased collection  
54 of FS (Ddiba, 2016). Literature looking at CE for sanitation often focuses solely on FS or  
55 sewage, but business models are often driven by the integration of organic solid waste and  
56 biomass (Otoo and Drechsel, 2018; Remington *et al.*, 2018; Moya, Sakrabani and Parker,  
57 2019; World Bank, 2019a). Based on this, the Toilet Board Coalition argues that FS should  
58 be seen as part of a biological waste stream encompassing all biodegradable or organic  
59 waste streams to really enable CE for sanitation (The Toilet Board Coalition, 2017). Kampala  
60 is a rare example where the potential of an integrated biological waste stream was studied,  
61 as the collected solid waste and FS streams were assessed for co-composting, black soldier  
62 fly and biogas or fuel production (Ddiba, 2016). In this case, FS was found to contribute a  
63 maximum of 7% to the overall value proposition of resource recovery in the city (Ddiba,  
64 2016). This highlights the need for increased waste collection and integration of other  
65 biological waste streams to shift towards CE for sanitation.

66 In terms of social transformation, marketing and awareness of products also have a large  
67 influence in the ability of organisations to recover value from CE products (Okem *et al.*,  
68 2013; Agyekum, Ohene-Yankyera and Abaidoo, 2014; Moya, Parker and Sakrabani, 2019).  
69 Looking at Sanergy and SOIL, two Container-Based Sanitation (CBS) organisations  
70 producing compost, targeted marketing and sales enabled them to sell compost at a  
71 premium (Remington *et al.*, 2018; Moya, Sakrabani and Parker, 2019; World Bank, 2019a),  
72 compared to other examples of compost sales (Murray, Cofie and Drechsel, 2011; Diener *et*  
73 *al.*, 2014). SOIL, in Haiti, were able to sell compost to other NGOs which enabled a  
74 favourable price that helped to maintain the operation financially, whilst Sanergy targeted

75 specific market segments to get a higher market value (Moya, Sakrabani and Parker, 2019).  
76 These approaches demonstrate the importance of marketing and awareness at the early  
77 stages of transitioning towards CE products.

78 As well as marketing from the selling organisations, people's resistance to products can also  
79 be overcome with assistance from government policy. Political recognition and certification  
80 of products can act as a driver of CE business viability here. At a global level, currently the  
81 use of human-waste derived compost is not allowed by Global Good Agricultural Practices  
82 (GlobalG.A.P, 2011), one of the main farming standards. This means that export farmers  
83 are currently unlikely to adopt human-waste derived composts which will affect their market  
84 development as a product (Moya, Parker and Sakrabani, 2019). At the extreme end of the  
85 scale X-Runner, who produce compost from FS in Peru, are not able to sell their compost  
86 due to lack of permission and recognition from the government, and instead it goes to  
87 landfill.

88 Based on the gaps and issues of waste collection, integration of other waste streams and  
89 subsidies and policies, this paper seeks to assess the changes that have taken place and  
90 the barriers that remain for the CE for sanitation, using a multi-case study. The paper then  
91 considers whether the political, economic and social changes to enable re-use are practical  
92 or whether focus should be elsewhere in the sanitation chain.

93 India provides an interesting context for this study where certain interventions and changes  
94 are already taking place. India has made significant progress in providing sanitation,  
95 increasing coverage of basic services from 16% to 60% between 2000 and 2017 (WHO and  
96 UNICEF, 2017). This creates a large technological change where 625 million people have  
97 gained access to sanitation services and there are associated new volumes of waste that  
98 need collection and treatment. The Swachh Bharat Mission also forms part of a wider policy  
99 push to improve both solid waste management and sanitation, making an appropriate case  
100 to see to what extent the integration of sanitation with solid waste management can make  
101 CE systems viable (Swachh Bharat Mission - Gramin, 2019). There is also a subsidy

102 scheme for organic fertilisers, which could act as an enabling factor for the CE for Sanitation  
103 models producing compost. This context makes India a relevant global test case for  
104 qualitatively answering the following research questions: 1) How does enforcement of waste  
105 collection affect the viability of CE for sanitation 2) How does the integration of organic solid  
106 waste and other waste streams affect the CE for sanitation? 3) What policies and subsidies  
107 would enable CE sanitation? 4) Are there any current models of the CE for sanitation that  
108 demonstrate a working model that could be scaled up? We add quantitative data to present  
109 a holistic response to RQ4

## 110 2. Methods

### 111 2.1 Case Study Selection

112 A multi-case study was taken to looking at efforts to enable the CE for sanitation in India.  
113 Initial case studies were identified through the Sustainable Sanitation Alliance (SuSanA).  
114 SuSanA has an extensive knowledge hub of 507 case studies of different types of sanitation  
115 systems and experiences (SuSanA, 2016). A long list was made of SuSanA cases where the  
116 CE for Sanitation was being attempted or implemented in India. It is notable that all the  
117 cases except one case of aquaculture made compost as at least one of the end products.  
118 Compost is the most common form of re-use globally and has much more historical  
119 precedent and even when other processes are used, a sludge remains and the easiest way  
120 to make it both safe and valuable is through composting (Diener *et al.*, 2014). As the aim  
121 was to study the outcome of different approaches to the CE for sanitation, cases were  
122 selected to represent a diverse cross-section of institutional, technological, geographical  
123 (urban, peri-urban and rural) and economic models to achieving the CE for sanitation. This  
124 was to enable a cross-case comparison to assess the barriers and opportunities to enabling  
125 CE in India. It is unfortunate that the managers of the aquaculture case did not respond to  
126 requests to participate in the research. The cases are detailed in Figure 1 and Table 1. The

127 cases all involve either compost or biogas production, but with a variety of management and  
128 governance systems. The cases are summarised below:

- 129 • Devanahalli is a smaller town, 40km from Bangalore. According to the 2011 Census  
130 it has a population of 30,000. Based on the average Indian population growth rate  
131 since 2011 (World Bank, 2020) it has an estimated population of 33,000 as of 2019.  
132 A Faecal Sludge Treatment Plant (FSTP) was designed and implemented to treat the  
133 FS from pit emptiers (CDD Society, 2017). The plant was constructed by the  
134 Consortium for Decentralised Wastewater Treatment System (DEWATS) Society  
135 (CDDS) in 2016 with financial support from the Bill and Melinda Gates Foundation  
136 (BMGF) and in coordination with the Devanahalli Town Municipal Corporation  
137 (DTMC). After biogas production, stabilization and drying, the FS is mixed with  
138 municipal solid waste for co-composting to produce and sell (CDD Society, 2017).
- 139 • Dharwad has an estimated population of 2.02 million (Government of India, 2014;  
140 World Bank, 2020), where FS is being used in peripheral areas for agriculture with  
141 direct disposal by pit emptying companies at farms (Prasad and Ray, 2019). One  
142 particular entrepreneur in a village began accepting, drying and selling FS at his  
143 farm. This is a model that has developed without institutional support or funding, and  
144 provides a case of low-technology, low-cost approaches to CE but with unquantified  
145 health risks.
- 146 • Nashik has an estimated population of 1.63 million (Government of India, 2014;  
147 World Bank, 2020). In 2015 a waste-to-energy plant was constructed to treat and  
148 recycle FS and municipal solid waste for biogas and compost. The plant was  
149 designed and implemented by the Deutsche Gesellschaft für Internationale  
150 Zusammenarbeit (GIZ) GmbH. The project was commenced through a Public-Private  
151 Partnership with Clean and Green solutions in 2015. It was the first plant to combine  
152 FS with organic waste, of the 15 waste-to-energy plants that have been established  
153 since 1987. Approximately, half of the plants have stopped operating due to issues of

154 waste collection and separation (Bhushan and Sambyal, 2018), so Nashik provides a  
155 best-practice case study for waste-to-energy plants.

156 • Hyderabad is a city of 7.33 million people (Government of India, 2014; World Bank,  
157 2020), and as part of efforts to prevent pollution in the Musi River major sewage  
158 treatment plants were built, with the largest at Amberpet treating  $339 \times 10^6 \text{Ld}^{-1}$ . From  
159 the treatment process, treated water is discharged back into the Musi River and  
160 biogas is generated for electricity which meets internal electricity demand. Compost  
161 is then produced and sold to farmers through an external agency.

162 • Puducherry has a population of approximately 274,000 (Government of India, 2014;  
163 World Bank, 2020). Sanitation First are a non-profit organisation and are  
164 implementing container-based sanitation systems, which involve urine diversion and  
165 then filling and servicing of containers of excreta (Crosweller, 2017). The urine and  
166 excreta are collected separately and converted into liquid fertilisers and soil  
167 conditioners, respectively, and at the time of research there were around 50 toilets  
168 serving around 2,250 people.

169 Insert Figure 1 about here

170 Insert Table 1 about here

171 These five case studies, summarised in Table 1 and Figure 1, provided a diverse cross-  
172 section of input wastes used (sewage, FS, municipal solid waste, separated excreta and  
173 urine, raw sludge), output products, institutional arrangements and different scales of  
174 operation to enable an investigation of what commonalities exist amongst the cases and the  
175 contrasts in their experiences of CE for sanitation.

## 176 2.2 Data Collection

177 For each case study, research participants were purposively identified to represent people  
178 involved in the management of sanitation, governance and production and sale of end  
179 products as well as end-users of sanitation products (Table 2). Data collection took place  
180 between March and July 2019. A combination of semi-structured interviews and observation  
181 was used to investigate the following themes:

- 182 • What led to the different projects and approaches to CE
- 183 • The state of CE within current operations
- 184 • Lessons learnt from attempting to implement CE sanitation
- 185 • The profitability of CE for sanitation
- 186 • Perceived value and use of sanitation end products
- 187 • Regulations and incentives around CE products
- 188 • Barriers and enabling factors to scalability of CE for sanitation

189 Insert Table 2 about here

## 190 2.3 Data Analysis

191 All the field notes and interviews conducted were recorded, transcribed and analysed using  
192 NVivo software (QSR International, 1999). A theory-driven approach to coding was taken as  
193 described by Boyatzis (1998). The coding approach was done first through familiarisation by  
194 reading the transcribed data, then coding of segments of the interviews into themes that  
195 were iteratively adjusted. Codes were developed based on the researcher's hypotheses  
196 followed by its review and revision in relation to raw data gathered, with aid from prior

197 research and reading. The resulting themes were summarised and verified by cross-  
198 checking amongst authors. Cases were coded to answer the four research questions,  
199 understanding the difference between design capacity and collection, how much the CE  
200 model depended upon and was able to access other waste streams, and what policies and  
201 subsidies were available to support the model. The overall viability of each model was  
202 assessed based on the current production and ability to treat FS effectively. This enabled  
203 identification of barriers to change, which were mapped onto a socio-technical systems  
204 framework (Williamson, 2000; Bauer and Herder, 2009). This socio-technical system  
205 perspective makes a useful but non-precise distinction between the social elements of the  
206 system, such as consumer behaviour, and the technical elements, such as the technologies  
207 and infrastructure used, and provides a theory for how these sub-systems may change. This  
208 includes the close interaction and coevolution of the socio-technical sub-systems but also  
209 the introduction of different domains of change. This includes socio-technical changes in  
210 operational and management, governance, institutional environment and embedded or  
211 structural domains (see Table 4 and discussion for further clarification on these domains).  
212 The framework is introduced in the discussion section where we use it to synthesis the main  
213 barriers to the CE for sanitation and enrich our interpretation of how change happens within  
214 socio-technical systems.

### 215 3 Results

216 The results are divided into six themes to address the original research questions: 1) How  
217 does enforcement of waste collection affect the viability of CE for sanitation 2) How does the  
218 integration of organic solid waste and other waste streams affect the CE for sanitation? 3)  
219 What policies and subsidies would enable the CE for sanitation? 4) Are there any current  
220 models of the CE for sanitation that demonstrate a working model that could be scaled up?  
221 The answers are divided across six thematic areas: Enforcement of collection, transport and  
222 separation of waste (Q1), intersection with other Circular Economies (Q2), policies and

223 subsidies (Q3), perceptions of CE products (Q4), marketing and awareness (Q4) and  
224 financial viability (Q4).

### 225 3.1 Enforcement of collection, transport and separation of waste

226 Sites often struggled to get sufficient quantity of waste for full operation, and then often had  
227 issues with separating waste sources. This was particularly true of FSTPs that relied on  
228 desludging trucks bringing sludge to the site. In Nashik, the treatment plant currently  
229 receives 50% of the waste that it had been designed for, as waste was not being collected  
230 from households in the volumes anticipated. Another difficulty was that the solid waste  
231 received contained plastics, requiring a lot of time and effort in sorting. The fact that the plant  
232 is operating below its designed capacity means that it consumes all of the electricity  
233 produced from the biogas and does not export any to the grid. The compost output is also  
234 reduced; at the time of research the plant had not been in full operation for 2 months. No  
235 compost was being sold as the plant had developed a fault but with a low supply of waste,  
236 there was little incentive to fix it. In Devanahalli, the FSTP had a capacity to treat 6m<sup>3</sup>/d but  
237 was only receiving between 3 and 4m<sup>3</sup>/d. Some private companies dumped sludge  
238 elsewhere due to the fuel costs associated with transporting sludge to the treatment site.

239 Households preferred the cheaper services; private companies only charged INR 800-900  
240 (\$11-13) per desludging, while the DTMC charged INR 1,200 (\$17). In Hyderabad, the  
241 challenge of collection is the opposite. Currently sewer systems are collecting and centrally  
242 disposing 1810 million litres per day (10<sup>6</sup>Ld<sup>-1</sup>) of sewage, whilst the existing sewage  
243 treatment plants have a combined capacity of 772 x 10<sup>6</sup>Ld<sup>-1</sup>, meaning that 938 x 10<sup>6</sup>Ld<sup>-1</sup> are  
244 discharged into lakes or the dry bed of the Musi River (Andersson, Dickin and Rosemarin,  
245 2016). Sanitation First did not have issues with collecting excreta as they control the whole  
246 chain due to their container-based sanitation model, so they do not need to encourage other  
247 actors to bring waste to their treatment site.

## 248 3.2 Intersection with other Circular Economies

249 Circular Economy sanitation often depends upon combination with other material flows and  
250 other circular systems of production to be viable. In Nashik, septage and food waste from the  
251 city are mixed at a ratio of 1:1 to produce electricity and compost. This co-composting can  
252 improve the quality of the output compost, but means there are two circular systems of  
253 waste collection and resource production that are interdependent rather than simply focusing  
254 on sanitation. The introduction of organic municipal waste is one of the major constraints as  
255 it often contains plastic and polythene increasing the cost of waste sorting for the  
256 composting plant to work, and can also contain heavy metals creating potential health risks  
257 (Hoornweg, Thomas and Otten, 1999). Based on this constraint of waste segregation the  
258 waste-to-energy plant now uses food waste that is more suitable instead of mixed organic  
259 waste. In Devanahalli, the FSTP collects waste from organic waste streams and the amount  
260 collected has increased following enforcement by the municipal council which means that  
261 bulk generators such as hotels and markets have to hand over organic waste.

262 'Co-composting was also thought of saying not just pathogen inactivation, but also it  
263 brings out better quality manure... So proper combination of both of them will give a  
264 good quality produce.' (CDDS employee, Devanahalli)

265 In Puducherry, Sanitation First is unable to access free material for co-composting so  
266 instead has to pay for access to waste sources (farmyard manure, poultry manure,  
267 sugarcane press mud, waste from neem fruit processing) from local sources, as it is a  
268 relatively small business. The municipality merely assists with siting of facilities and issuing  
269 permits. These issues were less prevalent in Hyderabad, where the sewage treatment plant  
270 only deals with sewage in Hyderabad and Dharwad where farmers have access to other  
271 organic material (cow manure) that they can add to the sludge if required.

### 272 3.3 Policies and Subsidies

273 There are a range of policies, institutional arrangements and subsidies that impact on the  
274 success of the CE for sanitation across the 5 different case studies. At a national level, the  
275 Swachh-Bharat mission was launched in 2014 and has led to an emphasis on building  
276 infrastructure for sanitation, and cities being declared open-defecation free (Swacch Bharat  
277 Mission - Gramin, 2019). However, this creates a need for better FS Management. In  
278 Hyderabad, Nashik and Devanahalli the municipalities took an active role in coordinating,  
279 funding and implementing new CE treatment plants, however in Nashik the treatment plant  
280 took 11 years to build due to poor management of the process whilst Hyderabad and  
281 Devanahalli implemented their plants within approximately 2 years.

282 Another example of where policy support contributes to the CE for sanitation is the subsidies  
283 available for organic fertilisers and the ability of different organisations to access this. The  
284 subsidies are currently paid to distributors on condition of sale to farmers, as shown in  
285 Figure 2. This enables the producers to sell compost at a higher price. There is currently a  
286 subsidy of INR 1,500 (\$20.84) per tonne produced available to organisations that are  
287 certified producers of fertiliser derived from food or human waste at city-level, which includes  
288 the producers in Hyderabad, Nashik and Devanahalli.

289 Insert Figure 2 about here

290 “...Saying that if I am a farmer today, I would like to go for the cheapest available  
291 option which comes through chemical fertilisers because I have a lot of subsidies on  
292 that.” (CDDS employee, Devanahalli).

293 Sanitation First are not able to access the subsidy, as it is limited to city-scale manufacturing  
294 plants and existing fertiliser companies.

295 “Initially we thought we could do it [sell fertiliser] easily but once we went to the  
296 market and spoke to many farmers, they said, vermicompost we get [from the city

297 compost manufacturer] at INR 2 (\$0.03) per kg, why should we pay for INR 8  
298 (\$0.11)?" (SF employee, Puducherry).

299 In Dharwad the entrepreneur collecting and treating FS does not access the fertiliser subsidy  
300 as he has no certification of the safety of the process. However, his operation is still able to  
301 be financially viable due to the perceived value of the product and the very simple  
302 processing.

### 303 3.4 Perceptions of the CE for sanitation

304 Whilst these five case studies provide examples of where political institutions, individuals  
305 and enterprises have endeavoured to pursue the CE for sanitation, there are still examples  
306 of limited engagement in the idea at many levels inhibiting its progress. In every case,  
307 farmers cited the benefit of using compost or raw sludge on their farms across the case  
308 studies, but there were still issues cited by individuals.

309 "No risk at all has been identified. Due to caste, some farm workers will not use it when  
310 they realize it but with some extra 50-200 rupees some will go ahead and work, some  
311 also won't budge." (FS using farmer, Dharwad).

312 Testing the safety of products can also help improve the perception of them and is an important  
313 part of the quality assurance process. In Puducherry, the temperature of the heaps is  
314 monitored to ensure it has gone over 50°C which inactivates pathogens (Polprasert, 2007).  
315 Further, each batch of compost is tested for Escherichia Coli and Salmonella SPP by a private  
316 laboratory. In Hyderabad, samples from each batch are also checked for pathogens by the  
317 government laboratory, and if they are detected the batch is not sold. Similarly in Devanahalli,  
318 the absence of pathogens is checked by an independent laboratory. In Nashik, pathogens  
319 were detected in a batch of compost and production was halted until the process could be  
320 improved. In Dharwad there is no testing process.

321 Beyond compost, the plants in Hyderabad, Nashik and Devanahalli have struggled to scale  
322 up and sell the other intended products of water and electricity. Electricity production in Nashik,

323 Devanahalli and Hyderabad has not been sufficient to produce more than is used in the plant  
324 and sell back to the grid. In Hyderabad as the system is based on water intensive sewerage  
325 systems, so recovering water should be a high value proposition. Currently no economic value  
326 is recovered from the water, but there is still a social and health value of not polluting the Musa  
327 River.

328 These issues often intersected with the caste system where the government employees are  
329 often from a higher caste and have more resistance to the idea of re-using FS than  
330 smallholder farmers. In Dharwad, the activities of the entrepreneur are not really known or  
331 recognised by local government. In Hyderabad, where the production and use of compost is  
332 at its largest scale, farmers did not know that the compost came from derived FS. There are  
333 hints that the resistance against the management and handling of waste also contributed to  
334 the delay in construction of the waste-to-energy plant in Nashik.

335 There are also differences in the level to which organisations are interested in adopting CE,  
336 with operators in Devanahalli saying it is incidental.

337         "...We've gotten into it [CE], and in the process we did develop some kind of skills in  
338         it, but it's not a full-fledged kind of expertise." (CDDS employee, Devanahalli).

339 This contrasts with other institutions and cases, for example, Sanitation First and the  
340 entrepreneur in Dharwad who specifically entered with the intention of pursuing the CE.

### 341 [3.5 Marketing and Awareness](#)

342 One issue faced by most organisations for FS re-use was that of marketing and awareness,  
343 which is also linked to the resistance previously discussed. This issue was not faced with the  
344 production of electricity as this is either internally used within the plant or directly sold to the  
345 grid, but selling compost to individual farmers was more complicated. In Nashik, compost is  
346 to be sold and distributed through farmer producer organisations and the farmers often  
347 depend on its certification as a symbol of quality. This directly contrasts with farmers in  
348 Dharwad who simply observed the improved yield and on the whole were less concerned

349 about certification and quality as they only sold their crops in local markets, rather than for  
350 export. In Hyderabad, a lack of awareness and marketing has undermined efforts to sell  
351 compost in the early years, and still little is known about how to apply and use it in farms  
352 which makes retailers less likely to promote it and farmers less likely to adopt the product.  
353 Legislation and regulation states that for every 10 bags of inorganic fertiliser sold, 1 bag of  
354 organic must be sold. Whilst this makes fertiliser distributors stock and sell the product, there  
355 is still a lack of knowledge and enthusiasm at wholesaler, retailer and individual farmer level.  
356 Often the compost is in such small quantities that they prefer to focus on chemical fertilisers  
357 which farmers are already used to. Trying to focus on selling the organic compost also  
358 requires training and explanation of its benefit to farmers.

359            "We don't want to sell it, last year we had to dispose it off in the dump yard. Neither it  
360            is profitable, nor is there any demand for it" (Wholesaler, Hyderabad).

361            "If we are wasting city compost worth Rs. 40,000 to Rs. 50,000, it is negligible  
362            compared to other commercial fertilizers" (Wholesaler, Hyderabad).

363            "You have to explain the farmers the benefit of using it, but only a few of them are  
364            willing to buy" (Retailer, Hyderabad).

365 In Devanahalli, awareness of compost was driven by working through the local farmers'  
366 associations to show the effects on yield and its money-saving abilities for farmers. This has  
367 been successful in spreading the word about the product and showing its effect on yields to  
368 farmers. The distance of travel for farmers to access compost from the treatment plant is still  
369 a barrier. For Sanitation First a similar marketing approach was taken by participating in  
370 agricultural fairs and farmers' meetings, reaching out to the local fertiliser supplier network,  
371 by directly interacting with farmers, and providing free samples. Sanitation First also  
372 provided broader agricultural advice, a service which can be hard and expensive to access  
373 (Wellard *et al.*, 2013), and arguably forms another product on top of the compost itself:

374 “No one [else] does the follow up service. So they have given a ‘value add’...”  
375 (Sanitation First Customer, Puducherry).

376 In Dharwad, the issue of marketing and awareness did not seem to emerge for the  
377 entrepreneur, and he had 15 farmers booked in advance to access dried sludge next year.  
378 He has also faced challenges from other people replicating his model, so marketing has not  
379 really posed a challenge and instead he has simply relied on word of mouth. This is without  
380 support and certification of products. Access to support and certification is one of the  
381 enabling factors for compost sales in Nashik and Hyderabad.

### 382 3.6 Financial viability

383 Financial viability and successful operation were not found in any of the cases, except  
384 Dharwad, where the FS was not being fully treated prior to re-use. In Nashik, the financial  
385 viability of the plant was dependent on the plant reaching full operation, which is currently  
386 not being achieved. This means that power is not being sold to the grid and compost sales  
387 revenues are reduced. This case provides the most direct contradiction to the hope of CE  
388 providing a value proposition, driving improved sanitation and management (Murray, Cofie  
389 and Drechsel, 2011; Diener *et al.*, 2014), as the financial value of the product is not sufficient  
390 to motivate staff to repair the faults that have developed at the plant. At full capacity, it is  
391 expected that this would no longer be an issue, but that scale has yet to be reached at  
392 multiple plants across India. So, the value proposition of compost and electricity here does  
393 not drive any improved outputs at the plant. The closure of many Waste to Energy plants  
394 indicates that this is a common experience (Bhushan and Sambyal, 2018). At Devanahalli,  
395 the plant is never expected to reach financial viability, and will always be subsidised by the  
396 municipality.

397 “And even if the plant achieves 100% operational efficiency, we don’t see the  
398 operational costs being met directly from the revenues of the FSTP.” (CDDS  
399 employee, Devanahalli).

400 In Hyderabad, the costs of production and sale price for compost are similar, so there is little  
401 profit if any made on sales. This is noteworthy as Hyderabad is such a large scale plant that  
402 any economies of scale might be expected from the centralised collection. The fact that  
403 compost, even with subsidies, still fails to do much more than cover the direct costs of  
404 production suggests it is not a financially viable venture. Instead it is a social and public  
405 good. Sanitation First's approach is also currently making a loss and relies on Corporate  
406 Social Responsibility grants for capital costs and donations for operations. The future of the  
407 venture is uncertain due to this.

408 The Dharwad model of CE for sanitation is economically viable due to the lack of  
409 infrastructure and treatment processes. The replication of this model both in Dharwad and by  
410 other farmers in Bangalore (Otoo and Drechsel, 2018), suggests it is financially viable in  
411 many settings. The level to which it is practiced across India is, however, not certain.

412 Insert Table 3 about here

413 Despite the subsidy for compost sales, the margins are still negligible in Hyderabad as  
414 shown in Table 3. It was not possible to obtain the operating costs associated with producing  
415 compost in Devanahalli or Nashik, but the costs in Hyderabad and Puducherry provide  
416 guidance. The fact that Hyderabad has operating costs that are not covered by the sales at  
417 the large economy of scale also suggests that composting may not be hugely productive.

418 The sludge at the treatment plant costs INR 3,200-3,600 (\$42-48) per tonne to produce and  
419 is sold to distributors by a marketing agency, Rashtriya Chemicals and Fertilisers (RCF),  
420 through a tender process. RCF issues supply tenders for certified compost producers, and  
421 purchases from the lowest tender, usually between INR 3,200-3,500 per tonne (\$42-47).

422 RCF, the distributor, receives a subsidy of INR 1,500 per tonne sold to customers. In Nashik,  
423 even with the subsidies, the cost of sorting and removing inorganic waste from organic and  
424 low supply of waste meant that compost and energy production was not profitable. Similarly  
425 in Devanahalli, the subsidy did not make a major contribution to production costs as only 22  
426 tonnes have been produced since 2016 which gives INR 33,000 (\$458), which against the

427 initial capital cost of \$128,200 does not make a large impact. Dharwad presents a financially  
428 viable case due to its limited costs, although the lack of investment in treatment potentially  
429 leads to a public health risk. In Puducherry the enterprise are able to sell the compost at a  
430 much higher rate, likely due to the fact that CBS facilitates a much purer waste stream, not  
431 contaminated by solid waste (Holm, Tembo and Thole, 2015), although the collection of the  
432 containers is based on donor funding that is uncertain in the future.

#### 433 4. Discussion

434 Whilst all of the cases exhibited novel approaches to the CE for sanitation and potential  
435 pathways to achieve it, there are difficulties with all of them. Despite varying business  
436 models, financial viability was not achieved, and issues with collection of waste, marketing  
437 and acceptance of products were found. This contrasts with other quantitative studies that  
438 have often given projected a much larger financial contribution of re-use in sanitation (Diener  
439 *et al.*, 2014; Ddiba, 2016). Overall, from the case studies, a series of social and technical  
440 changes and transformations are needed to enhance CE for sanitation, which we map here  
441 onto the socio-technical change model, as shown in Table 4 and explained below. The  
442 framework distinguishes between changes across four domains with corresponding,  
443 indicative time spans: 1) *operational and management* issues include aspects that can  
444 continuously be changed, such as a regulator changing prices or a shift in the way  
445 infrastructure is run; 2) *governance* level changes happen at medium timescale of 1 to 10  
446 years and include aspects such as decisions to develop new infrastructure or amendments  
447 in contracting procedures; 3) changes in the *institutional environmental* tend to take decades  
448 to be realised and include shifts in established policy trajectories or technical design  
449 standards taught in engineering schools; 4) and, finally, at the longest timeframe changes in  
450 embedded and structural domains may take centuries to be realised, and include aspects  
451 such as changes in social norms or transformative shifts in technology. A key idea is that  
452 changes in each domain, whether intentional or emergent, cascade upward and downwards  
453 to influence each other in what can be unpredictable ways (Williamson, 2000; Bauer and

454 Herder, 2009). One significant implication is that large scale socio-technical systems cannot  
455 simply be redesigned in a controlled manner, even by national governments, as many  
456 processes of change will have deep seated trajectories beyond any reasonable planning  
457 framework. We therefore adopt this thinking to help us unpack the multi-dimensional and  
458 often unplannable changes that need to occur for large-scale socio-technical transformation  
459 to occur and assess our results in that context.

460 *Operation and management* – The current set of incentives lead to day-to-day decisions that  
461 affect the success of CE for sanitation. A lot of these issues can be subject to quick  
462 changes, such as adjusting disposal fees. The intersecting economic incentives of fines,  
463 tipping fees and transport costs do not lead to a sufficient incentive for central collection in  
464 cities and instead waste is disposed elsewhere. This issue of illegal disposal has been seen  
465 across different cities in the developing world (Holm, Madalitso Tembo and Thole, 2015;  
466 Peal *et al.*, 2015). From a CE point of view, illegal disposal causes systems to operate under  
467 capacity, meaning that the economics of resource recovery are not sufficient to drive repairs  
468 or improvements of the system. Policies and adjustments to fees and subsidies that account  
469 for this trade-off could lead to an increased centralised collection and raise the potential of  
470 CE for sanitation. Another major issue in the technical subsystem is the quality of waste that  
471 can be collected, that is how much segregation there is between organic and plastic waste.  
472 The adaptation of Nashik treatment plant to take food waste from hotels instead of municipal  
473 solid waste is an example of a short-term operational change that can be taken to solve this  
474 issue, but the impact of this is not clear yet.

475 *Governance* - There are institutional choices that affect the operations of CE systems but  
476 would require longer term decisions and planning. The process of designing, contracting and  
477 siting treatment systems combines both social and technical factors and has a large  
478 influence on the operational issues of the intersecting incentives of transport and disposal  
479 costs. As a technical shift to the system, there is also the increasing generation of sludge  
480 that comes from the rapid expansion of sanitation access that has been seen in India in

481 recent years, and which is being replicated globally as countries pursue goals of universal  
482 access. There is also a lack of knowledge about how to use CE products, which sometimes  
483 led to low uptake by farmers (Mallory, Crapper and Holm, 2019), particularly in situations  
484 when the products are not certified or subsidised. In Ghana, product certification can act as  
485 an enabler of adoption, with farmers willing to pay \$40 per tonne extra for a certified human  
486 waste derived product (Danso *et al.*, 2006), which is a larger increase in value than currently  
487 offered by subsidies in India. This issue of certification of products has also prevented  
488 products from being sold in other countries (World Bank, 2019b), showing the importance of  
489 developing regulations and legislation that recognise CE products.

490 *Institutional environment* - There are longer term changes and system shifts that could  
491 unlock the potential of CE for sanitation. Firstly, the definition and delineation of rural and  
492 urban jurisdictions could dictate which sorts of technologies are suitable for different areas  
493 i.e. which communities should be connected to sewers or centralised non-sewered systems,  
494 and which communities need decentralised treatment and re-use. Currently though, a lot of  
495 institutions express a preference for sewers as the only sanitation option and often see on-  
496 site sanitation as temporary (Peal *et al.*, 2015; Mikhael, Shepard and Stevens, 2017). The  
497 question between sewers and non-sewered systems is also interesting as there are clear  
498 emergent issues of agency and complexity that emerge in non-sewered systems, as pit  
499 owners and emptiers can decide when and where to dispose of FS, whereas sewers are  
500 passive. This can be considered as a wider issue of system complexity, where CE arguably  
501 adds extra steps into an already failing and complex system. Should pragmatic or  
502 aspirational standards get adopted, particularly in underserved communities? If the choices  
503 are between re-use as exhibited in Dharwad or illegal disposal into water bodies, it is  
504 important to decide whether the type of re-use in Dharwad is an acceptable first step on the  
505 sanitation ladder that should be permitted or a health risk that should be prevented. Similarly  
506 aspirational policies aiming to facilitate the CE for sanitation can be undermined by a lack of  
507 enforcement capacity, emphasis on sewerage and slow planning processes noted in Table

508 4. Policies that are grounded in a realistic, pragmatic understanding of the problem of  
509 sanitation are likely to be far more successful. A major example of aspirational but unrealistic  
510 policy in sanitation is the pursuit and focus on sewers (Hawkins *et al.*, 2014). This is likely to  
511 take a significant time and leave many households without services (Mikhael, Shepard and  
512 Stevens, 2017). Whilst the case of Hyderabad showed the benefits of sewer systems in  
513 being able to collect waste more efficiently and without contamination by solid waste, but  
514 systems are expensive and hard to implement. The resulting lack of focus on on-site  
515 sanitation limits incremental progress for the majority of urban dwellers that still rely on on-  
516 site sanitation (Hawkins *et al.*, 2014). As the impacts of climate change become increasingly  
517 clear over this time period of change, policy shifts recognising the need for sustainable  
518 energy sources and depletion of soils will also be needed. These could be increased  
519 subsidies for fertilisers, and emphasis on waste systems that recover clean energy and  
520 fertiliser.

521 *Embeddedness* - At the longest time-frame of change, there are embedded social and  
522 technical systems that are unlikely to be responsive to direct policy aims, but could influence  
523 the potential for CE systems. A lot of the perception of FS re-use was linked to caste which  
524 often defines who works in sanitation, which links to social systems that have been in place  
525 for centuries. Whilst changes in the nature of this social sub-system will emerge over long  
526 time-periods, they may not be responsive to direct policy initiatives. Similarly, there are long  
527 term technological changes and innovations that could transform the nature of society, such  
528 as the emergence of radically different collection and treatment technologies.

## 529 5. Conclusion

530 This study qualitatively investigated five different approaches to the CE for Sanitation in  
531 India, to identify the barriers and opportunities to advancing sustainable systems. Overall  
532 across the five cases, major difficulties were faced by all of them either in: scalability and  
533 financial viability, selling and marketing of end-products, inability to collect waste or using

534 models that do not fully treat the sludge. Achieving CE for sanitation that fully treats and re-  
535 uses FS would require improved policy and enforcement of collection, integrated planning  
536 and collection of other biological waste streams, marketing and certification of products, and  
537 improved governance to speed up the implementation process. Based on these issues, an  
538 increased focus on ensuring the upstream sanitation service chain rather than interventions  
539 at the treatment and re-use stage is recommended. There is also an increasing need to  
540 understand the financial and economic benefits and costs of sanitation to be able to make  
541 more evidenced decisions.

542 However, stepping back, we argue that for the CE to be realised we would need to see  
543 processes of change that occur across social and technical sub-systems at different scales  
544 and timeframes. The difficulty is that genuine change will require some degree of synergistic  
545 change across such domains, yet many parts of the sub-system are slow-moving and  
546 beyond the reach of any single project, policy or planning initiative. In the short to medium  
547 term, we must balance the added-value of CE for sanitation against its additional challenges  
548 and barriers. The move to CE for sanitation may still be desirable from a policy perspective  
549 but we would argue that shifting to CE models should not be seen as a panacea that can  
550 solve the global sanitation crisis. Delivering the public good of safe sanitation services for all,  
551 whether circular or not, will continue to be a difficult task.

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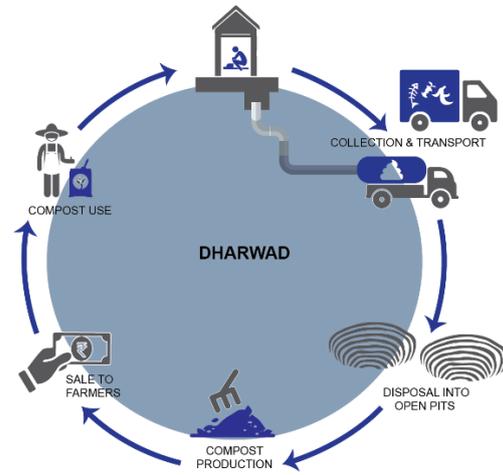
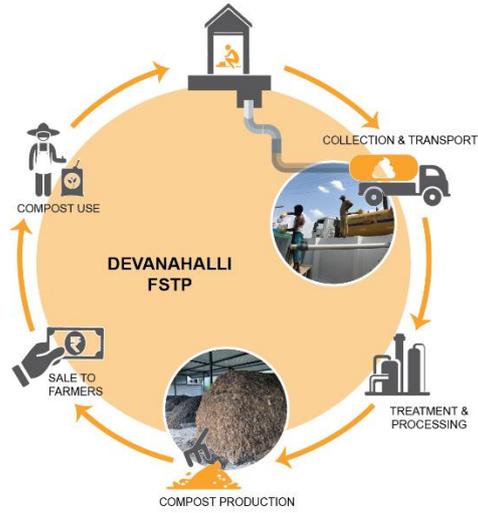
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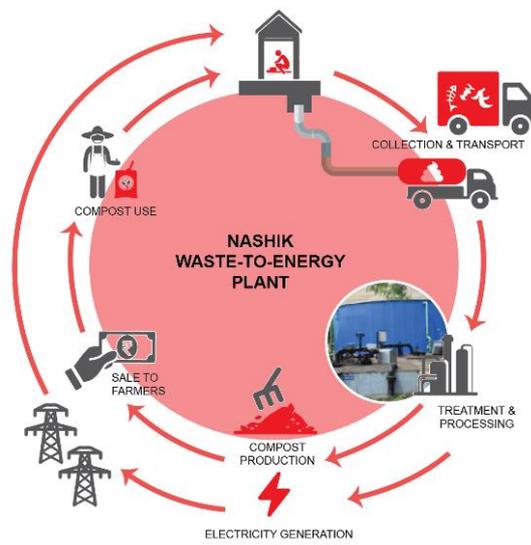
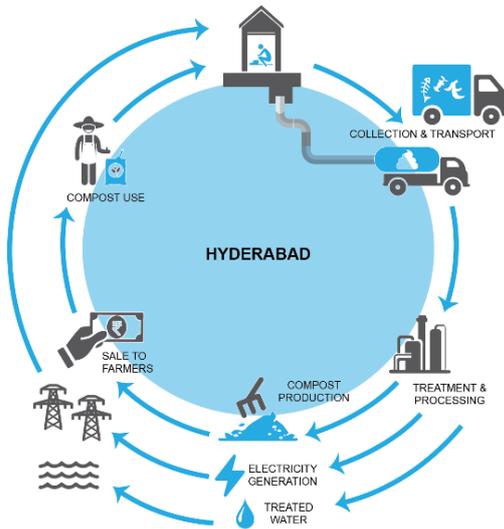
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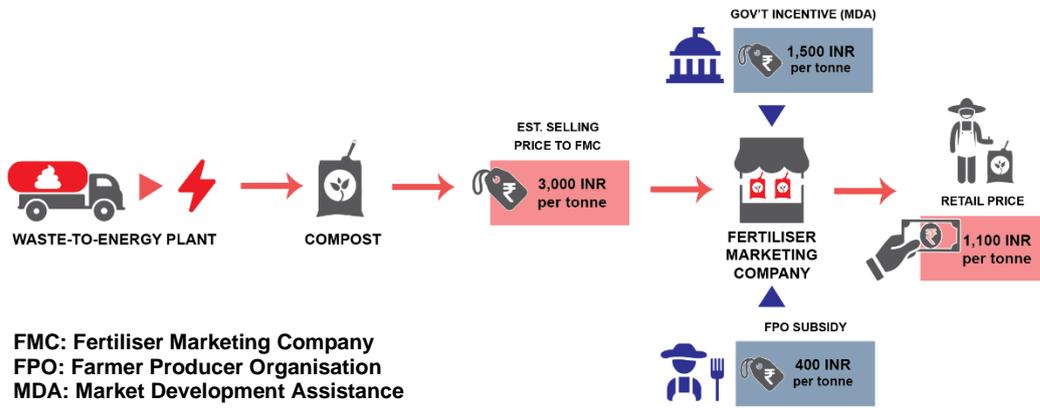
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688 Figure 1: Circular Sanitation Models in Each Case Study

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691 *Figure 2: Financial Flows Associated with Compost Model*

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City (Population)	Technology (Product)	Input waste	Operators	Design Capacity <sup>1</sup>	Population Served	Current Operating Level (% of capacity)	Relation to research questions
Devanahalli (35,000)	Composting site (Compost)	Faecal Sludge	-Consortium for 'Decentralised Wastewater Treatment System Society (CDDS) -Bill and Melinda Gates Foundation (BMGF) -Devanahalli Town Municipal Corporation (DTMC)	6,000 litres/d septage	17,500	50%	The model depends on collection to capacity (1) and organic solid waste (2). The final products access a subsidy (3).
Dharwad (1.85 Million)	Drying pit (dried sludge for agriculture)	Raw sludge	One entrepreneur (No institutional support)	1-1.33t/d	900-1,000	100%	The model is able to achieve collection by providing easy cheap disposal (1). It does not depend on other waste streams (2) or policy support (3)
Hyderabad (7.33 Million)	Upflow anaerobic sludge blanket (Electricity, treated water and compost)	Sewage	Hyderabad Metropolitan Water Supply and Sewerage Board (HMWSSB)	339 x 10 <sup>6</sup> Ld <sup>-1</sup>	1.58 million	100%	Sewerage provides passive waste collection without the same enforcement problem (1). The model depends on other waste streams (2) and accesses subsidies and policy support (3)
Nashik (1.8 Million)	Anaerobic digestion (Electricity and compost)	Faecal sludge + municipal solid waste	-Gesellschaft für Internationale Zusammenarbeit (GIZ) - Clean and Green Solutions	10 t/d Septage 20 t/d solid waste	4,500	50%	The model depends on collection to capacity (1) and organic solid waste (2). The final products access a subsidy (3).

Puducherry (296,000)	Composting site (Compost)	Separated excreta and urine	Sanitation First	50 toilets, 2,250 people	2,250	50%	The model controls the whole FS collection process (1), but depends on external organic solid waste (2) and does not access subsidy (3)
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1. The design capacity column is often in different units due to receiving different types of waste i.e. sewerage that is primarily liquid in Hyderabad compared to dry sludge in Dharwad. An equivalent population is given to give a sense of how many people each case study serves.

695 *Table 2: Research participants (65 in total)*

Stakeholders	Number of interviewees				
	Devanahalli	Dharwad	Hyderabad	Nashik	Puducherry
Compost Distributors	0	0	15	2	0
End-Users	1	8	6	0	2
Faecal Sludge Emptiers	0	1	0	0	0
Local Government	1	2	1	2	0
Non-adopters of end products	2	0	0	0	0
Plant Employees	2	1	8	5	2
Toilet Users	0	0	0	0	4
Total	6	12	30	9	8

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698 *Table 3: Economics of Case Studies*

Case	Capital Costs (\$)	Operating Costs of Compost Production (\$ per tonne)	Sale Price (\$ per tonne)	Money saved on Electricity Generation (\$/year)
Devanahalli	120,000	Unable to obtain	93	n/a
Dharwad	~0	~0	13	n/a
Hyderabad	13 Million	42-48	42-47	70,000
Nashik	1.12 Million	Unable to obtain	33-42	54,000
Puducherry	18,800	60.82	79-105	n/a

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Table 4: Framework of barriers to Circular Economy Sanitation (adapted from Bauer and Herder, 2009; Williamson, 2000)

<b>Domains and Time Scale (Indicative)</b>	<b>Social subsystem</b>	<b>Technical subsystem</b>
<b>Operation and management</b> Continuous adjustments	<ul style="list-style-type: none"> <li>• Disposal fees and fines</li> <li>• Transport cost for emptiers</li> </ul>	<ul style="list-style-type: none"> <li>• Amount of waste generated and collected</li> <li>• Level of segregation of waste streams</li> <li>• Fertiliser demand</li> </ul>
<b>Governance</b> Changes over years, design of efficient governance regime	<ul style="list-style-type: none"> <li>• Enforcement of fines</li> <li>• Contract process for implementing FSTPs</li> <li>• Integration of waste management</li> <li>• Knowledge/Education about sustainable products</li> </ul>	<ul style="list-style-type: none"> <li>• Design and siting of treatment systems</li> <li>• Certification and integration of CE products into subsidy scheme</li> <li>• Policies promoting large adoption of sanitation technology creating new waste source</li> </ul>
<b>Institutional environment</b> Changes over decades, design of overall institutional setting	<ul style="list-style-type: none"> <li>• Jurisdiction of who is rural vs urban</li> <li>• Energy and agriculture policy</li> <li>• Streamlining of planning process</li> <li>• Emphasis on additional system complexity</li> </ul>	<ul style="list-style-type: none"> <li>• Standards and emphasis on sewers or non-sewered sanitation</li> <li>• Pragmatism vs high standards</li> <li>• Climate change</li> <li>• Agricultural productivity/Soil health</li> <li>• Modularity of technology</li> </ul>

		<ul style="list-style-type: none"> <li>• Rural-urban migration</li> <li>• Demographic shifts</li> </ul>
<p><b>Embeddedness</b></p> <p>Changes over centuries, often non-calculative or even spontaneous</p>	<ul style="list-style-type: none"> <li>• Perception of FS Use</li> <li>• Caste system</li> <li>• Transformation of political systems</li> </ul>	<ul style="list-style-type: none"> <li>• Technology Innovation and Large-Scale Change</li> </ul>